CS2A Craftsperson of the Year Award Nomination SOIP; Laird – Renee Melnyk



SOIP Craftsperson of the Year Award Nomination Renee Melnyk - Laird - Suncor Base Plant

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Introduction to Renee Melnyk: <u>https://vimeo.com/819905389?share=copy</u>

Meet Renee - a highly skilled and experienced Master Electrician who has dedicated her career to the electrical trade since completing the Women Building Futures program in Alberta in March of 2006. With 17+ years of experience working in both the Commercial and Industrial sectors, Renee's exceptional skills in supervision and leadership have made her an asset to any team she works with.

Renee began her journey with Stuart Olson (Laird) in May of 2014 and quickly rose through the ranks, taking on various supervisory positions along the way. She held a supervisor position at FFT Syncrude from August 2014 until August 2015, before transferring to Suncor in August 2015. She was offered another supervisory position there for the U2 Major (5y) shutdown in the Spring of 2016.

Throughout her time with Stuart Olson, Renee has consistently demonstrated her proficiency as a leader and supervisor. In addition, she possesses the qualities necessary to drive a crew toward maximum productivity while maintaining a high safety standard. From her time on the tools to her tenure as a foreperson and general foreperson, Renee has always done the necessary prep work to ensure a job goes smoothly and provides her crew with valuable information to maintain the highest performance standards.

Renee's dedication to her craft and passion for leadership has led her to take on her first GF position at Stuart Olson in the Spring of 2021 and once again set up in the Spring of 2022, a position she has held since. Moreover to being a Master Electrician, Renee obtained her occupational certificate for Industrial Construction Crew Supervisor (ICCS) in

May 2016 after completing the Better Supervision and Leadership for Safety Excellence course.

In addition to her impressive credentials, Renee is a proven team player with a collaborative approach to her job. She is always willing to lend a helping hand to others in their understanding and execution of work tasks. Outside of work, Renee takes pride in her community, and was born and raised in Sherwood Park, AB.

Her continued education and training show Renee's commitment to leadership and excellence. By passing on this knowledge through the mentorship of forepersons, journeypersons, and apprentices working under her supervision, Renee is dedicated to becoming the best leader possible.

As the hazardous energy isolation resource for Stuart Olson, Renee has implemented many innovative ideas to improve the flow and visibility of the isolation process to ensure a thorough understanding of expectations. This ingenuity and innovation have contributed to her reputation as a forward-thinking and proactive leader.



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Introduction CS2A -SOIP; Laird / Renee Melnyk



Renee's participation in health and safety is integral to the company's commitment to providing information and enforcing safety rules with workers. She actively contributes to safety meetings and toolbox talks, encourages open dialogue among workers, and maintains an approachable demeanour for all workers in the field. In addition, her extensive knowledge of the company's safety policies and rules enables her to provide valuable feedback at toolbox talks and ensure the safety of all workers. Renee also serves as an HEI representative on Suncor's Control of Hazardous Energy safety committee.

Renee's impressive credentials, dedication to leadership and excellence, collaborative approach to her job, and commitment to health and safety make her a valuable asset to any team she works with.

SOIP Craftsperson of the Year Award Nomination Laird / Renee Melnyk Suncor Base Plant

1. Renee Melnyk Biography - Profile



Stuart Olson Industrial Projects Inc.



Renee Melnyk Electrician GF – EHT HEI

Project Role

Suncor Base Plant – EHT GF and HEI Coordinator

Qualifications

- Master JP Electrician, Interprovincial Red Seal Electrician Certification
- Stuart Olson Industrial Supervisor Training
- Better Supervision Training, Leadership for Safety Excellence (LSE)
- Industrial Construction Crew Supervisor (AIT ICCS Certification)
- Fall Protection Training
- Confined Space Entry and Monitoring Training
- Elevated Work Platform Training
- Permit Receiver Training
- CSA Z462 Arc Flash Training
- QC Field Inspection
- CHE Isolation and Lockout Training and Member on the Client Committee
- Altalink Utility Worker Certification Substations

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Stuart Olson Industrial Projects Inc.

Profile

18 Years of experience in commercial, industrial construction, and maintenance Electrical trade in Alberta. Employed with Stuart Olson Industrial Group of companies from 2014 to present.

- Nov 2005 to Feb 2006 Women Building Futures Trades Program
- Feb 2006 to Mar 2010 Charger Installations, Edmonton AB
- Mar 2010 to Jul 2010 Canpo Electric Ltd., Edmonton AB
- Aug 2010 to Mar 2014 MCL Power, Edmonton AB
- May 2014 to Aug 2015 Laird Electric, FTT Syncrude, Fort McMurray AB
- Aug 2015 to present date at Stuart Olson Industrial Projects Suncor Baseplant, Fort McMurray AB



SOIP Craftsperson of the Year Award Nomination Laird / Renee Melnyk - Suncor Base Plant

2A. Schedule and Budget





Schedule and Budget

Renee is a highly skilled and experienced team player who plays a critical role in schedule and budget management. With her productivity, commitment to quality work, collaboration, leadership, ingenuity, and dedication to health and safety, she has consistently demonstrated her ability to optimize processes and play a key role in achieving project success.

One of the key areas in which Renee excels is task optimization. Not only does she have a unique ability to drive a crew to be it's most productive, but she is also able to see the big picture of multiple trade disciplines and optimize task lists to be completed in the most efficient sequence possible.

Having a comprehensive knowledge base of overall Turnaround activities and schedule milestones, Renee can present strategies that enable safe and seamless interaction of all trades. This helps all to avoid negative schedule impacts that may otherwise occur due to conflicting trade activities in a common area.

An example of Renee's involvement and the schedule and budgetary aspect of her work is seen below with facilitating a composite E&I, Insulation, Piping and Mechanical approach to scheduled work fronts. During 2022 Renee led the charge of this initiative and put it on display. You will also find real-world results of Renee's field execution strategy bringing value to the client. It's examples such as these that remind our clients why they pay the higher premium for world-class tradespeople such as Renee - signatory to the GPMA/GPMC.

Composite Crews Example:

Cost Savings of 9% based on the composite crew approach, reduction of 112 hours to the schedule and direct savings to the client of \$18,144.00

SOIP WC	-	Original Hrs	SOIP WC	- Opt	timized Hrs							1					
ELE-TA-1		270	ELE-TA-1		184												
INS-TA-1		274	INS-TA-1		274												
ISNT01-1		176	ISNT01-1		176												
ZPF01		507	ZPF01		481												
Grand Tot	al	1227	Grand Total	<u> </u>	1115												
	-)IP is assigned	21 Valve	s throug	hout Plan	ts 53/55/56	5/57							
QA WC	-	Hours			2 hours (9%)												
INSP		69			for multiplier								_				
Grand Tot	al	69			t valve - One c				investigation and the second				_				
	_				and drop off												
			*Utilize M	SS mod	el & retentive	work forc	e - ail o	nboardin	g, camp, tra	ining an	dequip	ment in	clude	d in unit	rate.		
EI SHOP W	VC - I																
INST12		117		_													
ZELE12		22		_		3,500											
Grand Tot	al	139		_													
						2,500 2,000		1949 2198 1916 1918			1789	2085			, ,	<i>,</i>	
						1,500	-	181 181 181	1376 1361 1361	1363	1193	110		-	187	084	



"Out with the old valve - in with the new way of doing business. Observe our composite team approach in action, improving schedule and turnover by eliminating external IDRs. Thanks to Vijay Gahin, Renee Melnyk, Wayne Pinhorn and crew for the great work on TA to date!"– James Andrychuk, Construction Manager, Stuart Olson



Success From Past Events

Composite Crew Execution

- Seamless handover between disciplines
- No time gap from start to finish
- A great QA interaction between Suncor and SOIP
- Continuing Composite approach strategy for 2023



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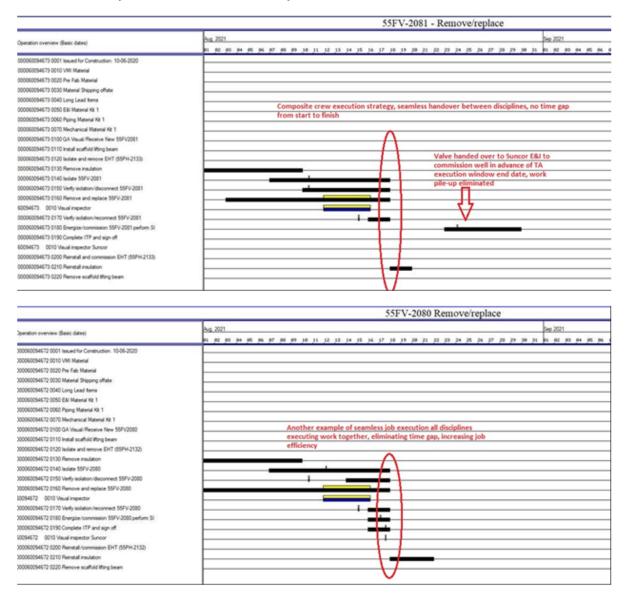


Turnaround Closure Report

Composite Crew Strategy - Control valves:

In a collaborative effort between SOIP and Suncor, a Composite crew was built to see if efficiencies could be made to improve control valve turnover and execution. The concept would allow for a seamless transition between valve disconnect, removal, installation, and reconnect regarding Insulation, EHT, Instrumentation and Pipefitting. This proved to eliminate turnover time to the schedule, external IDR's, duplicate ITP's and multiple permits.

Control valve composite crew efficiencies, examples:



Overall our E&I, Insulation and PF concept proved to be successful with positive feedback received from the execution team with zero NCR's from Suncor QA. Based on that satisfaction, after completion of SOIP's original Pipefitting scope in Plant 55/56, there were an additional 12 scopes transferred to SOIP to execute supporting various areas of UPG, including start-up support for UPH. This effectively doubled the PF scope awarded to SOIP which resulted in retaining PF resources for longer to close out scopes near critical path (53BE6004A/B, 59FT1012A/B, 64LV1323).



2022 Fall TA Event, Renee Melnyk - Schedule Optimization, positive Earned value in all three Business Units.

• SPI variance from 0.96 to 1.00, indicating excellent earned value by optimizing resources and scheduling.

				Earr	ned Valu	le by C	ontracto	or				Current Date: 06-Dec-22	
ctivity ID	Labor Units % Complete	Schedule % Complete	SPI - Labor Units	BL Earned Value Labor	BL Planned Labor Units	BL Project Labor Units	Budgeted Labor Units	Actual Labor Units	Remaining Labor Units		Start	BL Project Finish	Finish
2022 Fall Plant 54 Major	98.89%	100%	0.99	54217	54666	54666	61419	60765	681	15-Oct-22 00	13-Sep-22 05 A	27-Nov-22 10	29-Dec-22 05
Shut Down Phase	100%	100%	1.00	694	694	694	695	695	0	15-Oct-22 00	14-Oct-22 09 A	23-Oct-22 03	20-Oct-22 05 /
Suncor	100%	0%	1.00	147	147	147	148	148	0	15-Oct-22 00	14-Oct-22 09 A	22-Oct-22 10	20-Oct-22 05
Worley	100%	100%	1.00	507	507	507	507	507	0	15-Oct-22 12	17-Oct-22 05 A	23-Oct-22 03	19-Oct-22 10
UPG Maintenance	100%	100%	1.00	40	40	40	40	40	0	15-Oct-22 00	17-Oct-22 05 A	15-Oct-22 10	17-Oct-22 15
Offline	99.95%	100%	1.00	52664	52664	52664	59060	59056	31	17-Oct-22 08	13-Sep-22 05 A	21-Nov-22 16	29-Dec-22 05
Scheduling	100%	100%	1.00	2212	2212	2212	2212	2212	0	23-Oct-22 03	19-Od-22 05 A	16-Nov-22 13	01-Dec-22 11
Suncor	100%	100%	1.00	3476	3476	3476	4227	4227	0	23-Oct-22 03	21-Oct-22 05 A	19-Nov-22 21	02-Dec-22 05
Valve Shop	100%	100%	1.00	20	20	20	34	34	0	23-Oct-22 03	22-Oct-22 15 A	03-Nov-22 04	25-Nov-22 05
Worley	99.93%	100%	1.00	39378	39378	39378	42885	42887	31	17-Oct-22 08	19-Oct-22 05 A	21-Nov-22 16	29-Dec-22 05
Magna	100%	0%	1.00	122	122	122	122	122	0	04-Nov-22 09	20-Oct-22 00 A	05-Nov-22 18	15-Nov-22 16
UPG Maintenance	100%	100%	1.00	917	917	917	939	939	0	23-Oct-22 03	18-Oct-22 18 A	21-Nov-22 10	02-Dec-22 05
NDE	100%	100%	1.00	1718	1718	1718	2617	2617	0	23-Oct-22 03	22-Oct-22 11 A	15-Nov-22 17	03-Dec-22 05
MSS-Scaffold	100%	100%	1.00	2740	2740	2740	3334	3328	0	23-Oct-22 03	18-Oct-22 23 A	16-Nov-22 01	01-Dec-22 21
MSS-INSU	100%	100%	1.00	624	624	624	1015	1015	0	23-Oct-22 04	17-Oct-22 11 A	21-Nov-22 09	01-Dec-22 18
MSS-E&I	100%	100%	1.00	1457	1457	1457	1675	1675	0	23-Oct-22 03	13-Sep-22 05 A	19-Nov-22 03	02-Dec-22 05

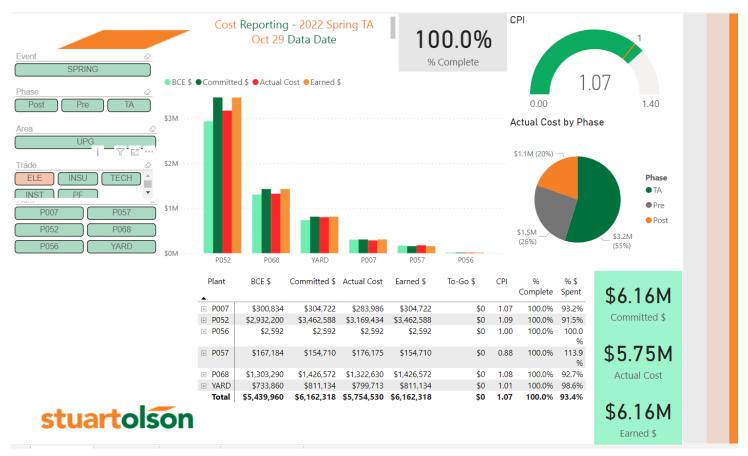
				Earr	ied Valu	le by Co	ontracto	or				Current Date: 06-Dec-22	
Activity ID	Labor Units % Complete	Schedule % Complete	SPI - Labor Units	BL Earned Value Labor Units	BL Planned Labor	BL Project Labor Units	Budgeted Labor Units	Actual Labor Units	Remaining Labor Units		Start	BL Project Finish	Finish
2022 Fall Plant 55 NHT2 I	94.66%	100%	0.95	46770	49366	49366	53684	50880	2868	14-Oct-22 00	21-Sep-22 01 A	20-Nov-22 00	15-Dec-22 12
Shut Down Phase	100%	100%	1.00	1469	1469	1469	1469	1469	0	14-Oct-22 00	14-Oct-22 00 A	19-Oct-22 12	25-Oct-22 11 A
Suncor	100%	0%	1.00	354	354	354	354	354	0	14-Oct-22 00	14-Oct-22 00 A	18-Oct-22 11	24-Oct-22 05 A
Melloy	100%	100%	1.00	1075	1075	1075	1075	1075	0	14-Oct-22 00	15-Oct-22 09 A	19-Oct-22 12	25-Oct-22 11 A
Maintenance	100%	100%	1.00	40	40	40	40	40	0	14-Oct-22 00	18-Oct-22 22 A	19-Oct-22 00	20-Oct-22 12 A
Offline	97.24%	100%	0.97	45279	46534	46534	50713	49377	1400	19-Oct-22 12	21-Sep-22 01 A	12-Nov-22 06	08-Dec-22 04
Suncor	97.95%	100%	0.98	8790	8955	8955	10695	10480	219	19-Oct-22 12	20-Oct-22 00 A	11-Nov-22 11	07-Dec-22 02
BUP	93.81%	100%	0.94	394	420	420	420	394	26	25-Oct-22 12	19-Nov-22 05 A	10-Nov-22 14	06-Dec-22 23
Melloy	98.46%	100%	0.98	22186	22553	22553	24593	24214	379	19-Oct-22 12	15-Oct-22 17 A	12-Nov-22 06	08-Dec-22 04
Maintenance	76.59%	100%	0.77	879	1145	1145	1209	926	283	19-Oct-22 12	16-Oct-22 20 A	11-Nov-22 08	07-Dec-22 00
APTIM	98.6%	100%	1.00	1127	1127	1127	1143	1127	16	19-Oct-22 14	19-Oct-22 06 A	09-Nov-22 02	06-Dec-22 15
NDE	99.31%	100%	0.99	2968	2989	2989	2989	3028	21	19-Oct-22 12	28-Oct-22 16 A	08-Nov-22 20	06-Dec-22 14
MSS-Scaffold	96.32%	100%	0.97	5898	6111	6111	6345	6111	234	19-Oct-22 13	17-Oct-22 01 A	11-Nov-22 08	07-Dec-22 00
MSS-INSU	78.39%	100%	0.75	208	276	276	317	249	69	19-Oct-22 20	19-Oct-22 10 A	06-Nov-22 05	06-Dec-22 23
MSS-E&I	94.89%	100%	0.96	2830	2958	2958	3002	2849	153	19-Oct-22 12	21-Sep-22 01 A	11-Nov-22 06	07-Dec-22 03
Start Up Phase	2.26%	100%	0.02	22	1363	1363	1502	34	1468	05-Nov-22 02	04-Dec-22 19 A	20-Nov-22 00	15-Dec-22 12
-	5 0001	4000/	0.05		000	000			070		0.0 00 00 0	00.01	45.0 00.40

	ity ID Labor Units Schedule % SPI - Labor BL Earned BL Planned BL Project Budgeted Actual Remaining BL Project Start													
Activity ID	Labor Units % Complete	Schedule % Complete	SPI - Labor Units	BL Earned Value Labor	BL Planned Labor	BL Project Labor Units	Budgeted Labor Units	Actual Labor Units	Remaining Labor Units		Start	BL Project Finish	Finish	
2022 Fall Plant 55 GHT2 I	87.04%	100%	0.88	47034	53359	53359	56243	48969	7293	13-Oct-22 13	14-Od-22 10 A	02-Dec-22 00	17-Dec-22 04	
Shut Down Phase	100%	100%	1.00	2422	2422	2422	2422	2422	0	14-Oct-22 10	14-Oct-22 10 A	20-Oct-22 09	30-Oct-22 10 A	
Suncor	100%	100%	1.00	386	386	386	386	386	0	14-Oct-22 10	14-Oct-22 10 A	19-Oct-22 10	29-Oct-22 07 A	
Melloy	100%	100%	1.00	1972	1972	1972	1972	1972	0	14-Oct-22 10	14-Oct-22 10 A	20-Oct-22 09	30-Oct-22 10 A	
Maintenance	100%	100%	1.00	64	64	64	64	64	0	19-Oct-22 10	19-Oct-22 21 A	20-Oct-22 06	22-Oct-22 12 A	
Offline	89.22%	100%	0.91	44108	48701	48701	51587	46045	5561	13-Oct-22 13	17-Oct-22 15 A	24-Nov-22 00	09-Dec-22 10	
Suncor	93.73%	100%	0.95	6743	7131	7131	8182	7669	513	20-Oct-22 09	22-Oct-22 05 A	24-Nov-22 00	09-Dec-22 10	
BUP	86.67%	100%	0.87	364	420	420	420	364	56	20-Oct-22 09	20-Nov-22 15 A	19-Nov-22 04	07-Dec-22 15	
Melloy	86.7%	100%	0.88	17588	20053	20053	20680	17946	2753	20-Oct-22 09	18-Oct-22 22 A	23-Nov-22 21	09-Dec-22 05	
Maintenance	79.39%	100%	0.79	970	1221	1221	1276	1013	263	20-Oct-22 09	18-Oct-22 20 A	23-Nov-22 06	08-Dec-22 23	
APTIM	92.04%	100%	0.92	8877	9597	9597	9939	9148	791	20-Oct-22 09	19-Oct-22 10 A	23-Nov-22 17	08-Dec-22 21	
NDE	93.08%	100%	0.95	2282	2405	2405	2459	2289	170	20-Oct-22 09	28-Oct-22 13 A	21-Nov-22 05	07-Dec-22 14	
MSS-Scaffold	84.06%	100%	0.91	1868	2057	2057	2460	2068	392	20-Oct-22 09	18-Oct-22 09 A	22-Nov-22 14	08-Dec-22 23	
MSS-INSU	54.26%	100%	0.57	304	530	530	669	363	306	13-Oct-22 13	21-Oct-22 21 A	23-Nov-22 10	08-Dec-22 22	
MSS-E&I	94.25%	100%	0.97	5113	5287	5287	5502	5186	316	20-Oct-22 09	17-Od-22 15 A	23-Nov-22 02	08-Dec-22 23	



2022 Spring TA Event EHT, Renee Melnyk - Execution Productivity results, >100%

Realized savings overall to the client \$407,788.00 Prework Optimization, Pre-TA Field walk downs resulting in reduced rework, conflicting work fronts and seamless TA execution.





SOIP Craftsperson of the Year Award Nomination Laird / Renee Melnyk - Suncor Base Plant

2B. Productivity





Productivity

Renee's productivity is evident through her effective field presence and her ability to mentor and support less experienced co-workers. With her deep understanding of the work and the workflow, Renee is able to guide and mentor her team members to execute tasks safely and efficiently. Her leadership style is centred on leading by example, and she works closely with other team members to ensure everyone understands the requirements and the necessary skill sets to complete the task at hand.

With her excellent communication skills, Renee also offers feedback to her supervisors for workforce movements as needed, maximizing productivity by ensuring the right people are on the right task at the right time. Her dedication to effective communication and leadership has earned her the respect and admiration of her team members, who often seek her guidance and support.

In addition to mentoring and leading by example, Renee is also an excellent communicator, always seeking to provide suggestions or strategies to lead to a more efficient path for task completion. This approach has been successful, with Renee presenting optimization initiatives during previous Turnaround events. Renee's understanding of the requirements led to the adoption of her initiatives, resulting in significant savings in both cost and time.

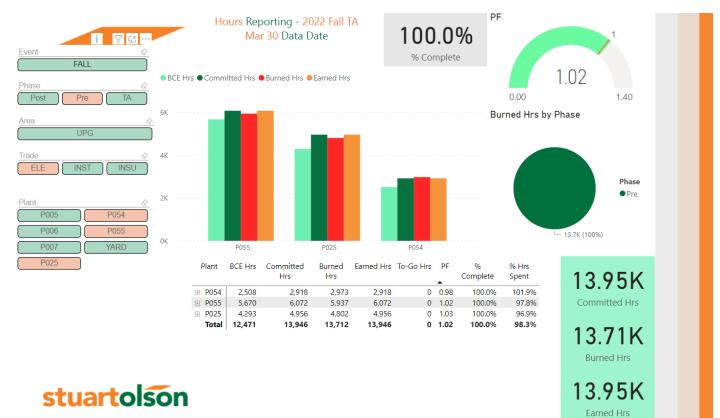
Renee's productivity is a testament to her exceptional leadership skills and deep understanding of the work and workflow. Through her commitment to mentoring and effective communication, she has helped her team members achieve success. She plays a key role in optimizing tasks, resulting in significant savings for the company. Her ability to lead by example, communicate effectively, and provide feedback to her supervisors make her an invaluable member of the team. In later sections in you will find how Renee's Ingenuity and Innovation tie back to Productivity.







2022 Fall TA Example – Although the overall Turnaround was far behind schedule (hundreds of hours), Renee and her team maintained a positive Productivity of 1.02, a testament to her Ingenuity of implementing blanket permits, organizational skills and productivity.



Project Workspace: Daily Management Reports (network. Lan)

2022F-Plant 55G:

Critical Path: **55E-305-P&V Set Up For Hydro** Today's Float: -365

Yesterday's float: -354

Current Finish Date: 17 Dec, 04:00 Hrs

Baseline Finish Date: 02 Dec, 00:00 Hrs

2022F-Plant 55N:

Critical Path: **55K-100-Begin Final Lube Oil Flush** Today's Float: - **612** Yesterday's float: -599 **Current Finish Date: 15 Dec, 12:00 Hrs** Baseline Finish Date: 20 Nov, 00:00 Hrs

2022F-Plant 54:

Critical Path: **Start up** Today's Float: **- 292** Yesterday's float: -284 **Current Finish Date: 09 Dec, 14:00 Hrs** Baseline Finish Date: 27 Nov, 10:00 Hrs

ivity ID	Activity Name	% Complete	Original Duration	Remaining Labor Units	BL Project Start	BL Project Finish	Start	Finish	Total Float	OSTA-Con	/ Tue	Dec Wed	05 Thr
Operations			63	70	20-Oct-22 09	24-Nov-22 00	06-Dec-22.05	09-Dec-22 10	128				
2022 Fall Plant 5	55 GHT2 Major		63	70	20-Oct-22 09	24-Nov-22 00	06-Dec-22 05	09-Dec-22 10	128				
Offline			63	70	20-Oct-22 09	24-Nov-22 00	06-Dec-22 05	09-Dec-22 10	128				
Exchanger			57	44	20-Oct-22 09	18-Nov-22 14	06-Dec-22 09	09-Dec-22 03	5				
60107839-(55E-305) - Thorough Inspection		3	6	11-Nov-22 00	11-Nov-22 03	08-Dec-22 17	08-Dec-22 22	0				
60107839-0670	Reverse HEI	0%	3	6	11-Nov-22 00	11-Nov-22 03	08-Dec-22 17	08-Dec-22 22	0	Suncor	1		
60108002-55E-309-	Thorough Inspection / RIK Bundle			08-Dec-22 01	08-Dec-22 04	6		1					
60108002-0310	Reverse HEI	0%	3	6	18-Nov-22 11	18-Nov-22 14	08-Dec-22 01	08-Dec-22 04	6	Suncor	1	: 10	
60108883-(55E-311	D) Thorough Inspection		3	6	10-Nov-22 12	10-Nov-22 15	08-Dec-22 14	08-Dec-22 17	5				
60108883-0450	Reverse HEI	0%	3	6	10-Nov-22 12	10-Nov-22 15	08-Dec-22 14	08-Dec-22 17	5	Suncor	1	1	
60108884-55E-3110	C-Thorough Inspection		48	14	20-Oct-22 09	11-Nov-22 11	06-Dec-22 09	08-Dec-22 17	11				
60108884-0260	Complete HEI	0%	2	4	20-Oct-22 09	20-Oct-22 11	06-Dec-22 09	06-Dec-22 11	11	Suncor	0		
60108884-0270	Perform Level 1-2 entry underneathbundle for inspecti	0%	2	4	20-Od-22 11	20-Oct-22 13	06-Dec-22 11	06-Dec-22 13	17	Suncor	ar I		
60108884-0450	Reverse HEI	0%	3	6	11-Nov-22 08	11-Nov-22 11	08-Dec-22 14	08-Dec-22 17	11	Suncor	1		
60108885-(55E-311	B) Thorough Inspection		3	6	12-Nov-22 14	12-Nov-22 17	09-Dec-22 00	09-Dec-22 03	13			1 1	
60108885-0450	Reverse HEI	0%	3	6	12-Nov-22 14	12-Nov-22 17	09-Dec-22 00	09-Dec-22 03	13	Suncor		1	
60108886-(55E-311	A) Thorough Inspection		3	6	14-Nov-22 04	14-Nov-22 09	08-Dec-22 16	08-Dec-22 21	21			1 1	
60108886-0450	Reverse HEI	0%	3	6	14-Nov-22 04	14-Nov-22 09	08-Dec-22 16	08-Dec-22 21	21	Suncor			
Cooler			2	4	19-Nov-22 01	19-Nov-22 03	06-Dec-22 05	06-Dec-22 09	66				
60109309-(55KE-30	00C) Thorough Inspection		2	4	19-Nov-22 01	19-Nov-22 03	06-Dec-22 05	06-Dec-22 09	66				
60109309-1260	Reverse HEI	0%	2	4	19-Nov-22 01	19-Nov-22 03	06-Dec-22 05	06-Dec-22 09	66	Suncor			
Compressor			26	16	18-Nov-22 13	20-Nov-22 17	07-Dec-22 03	08-Dec-22 11	91			1 1	1
	Major Overhaul; 5yr*		26		18-Nov-22 13	20-Nov-22 17	07-Dec-22 03	08-Dec-22 11	91			1	
60107303-0880	Reverse L/O HEI for final flush	0%	2		18-Nov-22 13	18-Nov-22 15	07-Dec-22 03	07-Dec-22 05		Suncor		0	
60107303-0920	Complete L/O HEI	0%	2		19-Nov-22 17	19-Nov-22 21	07-Dec-22 21	07-Dec-22 23		Suncor	1	C C	
60107303-1290	Reverse L/O HEI	0%	2	4	20-Nov-22 13	20-Nov-22 15	08-Dec-22 05	08-Dec-22 09	91	Suncor	[1	
60107303-1300	Reverse HEI	0%	2	4	20-Nov-22 15	20-Nov-22 17	08-Dec-22 09	08-Dec-22 11	91	Suncor	1		0
Turbine			3		23-Nov-22 21	24-Nov-22 00	09-Dec-22 05	09-Dec-22 10	128				
60107304-55KT-30	0 Major Overhaul		3	6	23-Nov-22 21	24-Nov-22 00	09-Dec-22 05	09-Dec-22 10	128			1	
60107304-3160	Reverse HEI	0%	3	6	23-Nov-22 21	24-Nov-22 00	09-Dec-22 05	09-Dec-22 10	128	Suncor	1	1	

2B. Productivity Examples CS2A -SOIP; Laird / Renee Melnyk



In 2022, Renee conducted a thorough review of our longstanding EHT isolation procedure for turnaround and successfully optimized the process by eliminating redundant Isolator and Verifier steps that were not required and no longer part of the latest Client site isolation standard. As a result, Stuart Olson revised the procedure while maintaining the same level of safety and compliance. This optimization also led to an increase in the productivity and efficiency of tasks.

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Turnaround EHT Isolation Procedure

-Work within the valid permit system.

-PRE-Execution Work

-Crew to have a rough copy of the HEI and field work packages associated with HEI. Walk down, verify the power source, and take a resistance reading at the load side of the controller contactor, and troubleshoot all isolation points indicated on ISO and HEI if required.

Ensure every EHT is being tested from the energy source, controller, and tone on the load side of the contactor out to the field receiver at the work location. Note any discrepancies and changes in the field workbook and HEI. Hand into supervision to get the changes noted.

-At this time, hang appropriate Green Field Tag at the work location. Hang the tag in a place that will not interfere with the use of valves, local equipment, or hung on insulation that is to be removed. Ensure correct information is filled out on Green Field Tag with WO#, Notification#, Package Tag, PH#, and Year of Event.

-Executing Digi-Trace and Field Panel Isolations

-Crew to have the pre-work HEI (for reference of any changes found in the field) and the final copy HEI with them, as well as all associated field packages.

-Crew to designate "field walker(s)."

-At the E-House or Field Panel location, the crew will designate an "isolation installer" and work partner.

-The "field walker(s)" will go to a rollback location. They will radio to the "isolation installer" the EHT PH# they are on. The "isolation installer" and a partner will, from the source location, verify energy and zero energy from the breaker to the line side of the controller contactor using a multimeter. At this time, they will install the breaker dog and scissors on the breaker as well as a "personal lock" to ensure no accidental re-energization.

The "isolation installer" and work partner will then take a resistance reading on the contactor's load side. This number will be recorded on the rough copy HEI. The "isolation installer" and work partner will then send a signal with the toner on the contactor's load side to the work location. The field walker will have remained at the work location with the receiver in hand.

-Every isolation in the Bantrel system requires a black lock installed.

-Crew to have the pre-work HEI (for reference of any changes found in the field) and the final copy HEI with them, as well as all associated field packages.

-Crew to designate a "field verifier." This crew member(s) will go with the "field walker(s)."

-At the E-House or Field Panel location, the crew will designate an "isolation installer" and work partner.

-The "field walker" and "field verifier" will be at E-house with "isolations installer." With the field book and HEI in hand, they will identify the proper PC line-up and HTC #. The installer will open the vertical gutter next to the HTC. A multimeter will be used to take a voltage reading on the load side of the contactor (in most cases, this will have to be "forced on" via the hand switch on the cell). After the voltage reading has been confirmed, the HTC handle can now be moved to the "open" position. Again take a voltage reading, ensuring zero energy. At this time, a set of scissors will be installed on the PC cells controller handle in the de-energized state. In the event that field isolation is required, the field walker and verifier will now install their personal locks on the scissors to ensure no possibility of accidental energization.

-The "field walker" and "verifier" will now go to the field rollback location and call the "isolation installer" the PH# they are on. A tone will be sent out on the load side of the contactor. When the field walker confirms a "99" reading on the receiver, this will guarantee isolation.

-In the scenario that field isolation is to be completed, it will be identified on the cover of the field book. Once the tone has been sent and "99" confirmed, take a resistance reading, remove the conductors to the associated EHT cold leads, or load side cable going to PH box. These will be removed and placed in a "coffin box," conductors folded over, taped in the middle, and ends marretted off. Use best trade practice to ensure that with the coffin box installed, along with scissors, black lock, and seals, there will be no interference with shorting out the box's internals. Try to place the green isolation tag to act as a barrier to the terminal blocks. If this cannot be accomplished, bring it up to supervision, and a solution will be identified. The Red seal will be installed at this location at this time.

-Same as Digi-trace system, switch crew members, and do the whole HEI again. This group will install the yellow verification seals, as well as black seals. Ensure the crew members verifying the "field isolations" have locked on to the proper HTC at the E-house.

-When all seals have been installed and verified, complete the HEI paperwork as previously outlined. And bring to operations. When the field walker and "field verifier" receives the "99" reading, it will at this point been determined to have positive isolation.

--The "isolation installer" will now fill out the green breaker tag with appropriate information. A "Red" car seal will now have the numbers recorded on the HEI's rough and final copy.

-This green breaker tag with the "Red" seal attached will now be hung on the isolation scissors and be fully closed.

-When this whole HEI has been completed, the new group will execute the same HEI. This group is now the "verifiers."

-This new crew will have the HEI rough copy and final copy in hand and all field books

-Again, the "field walker(s)" (This cannot be the same crew member(s) as before) will go to the rollback location with the toners receiver. The E-house group will verify "zero energy" on the load side of the contactor in the appropriate PJ cabinet as per HEI. They will now send the toner signal on the load side of the contactor to the field location. When a reading of 99 has been confirmed, it will be accepted that the isolation point has now been "verified." The E-house group will now record the numbers of a yellow and black seal on the rough copy of the HEI and field books and just the yellow seal number on the HEI's final copy.

-The field books will now have all the seal numbers recorded on the front cover with resistance readings and any applicable notes. The group will now go through all the HEI and field books and ensure all seal numbers are recorded correctly and are fully closed.

-It is the responsibility of the verifier to ensure

1. All seals are correctly recorded on all documents. (Field books and HEI)

2. Seals are all fully closed at all isolation locations.

-Completing the HE

-When the two groups have fully completed recording all seal numbers and the final walk downs have been done, the HEI will now be taken back to Operations. The Installer and Verifier will ensure their initials have been added to the appropriate spaces, and they have signed on to the HEI in the "Worker Identification Table."

-The completed HEI will now be taken back to Operations to be locked up in a lockbox.

 Operations will request a photocopy of the completed HEI complete with blue seal information; this will be brought back to supervision to be scanned and tracked electronically.

-The entire crew involved with the isolations will sign onto the rough copy of the HEI

-Executing Bantrel System Isolations

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2C. Cost Efficiencies





Cost Efficiencies

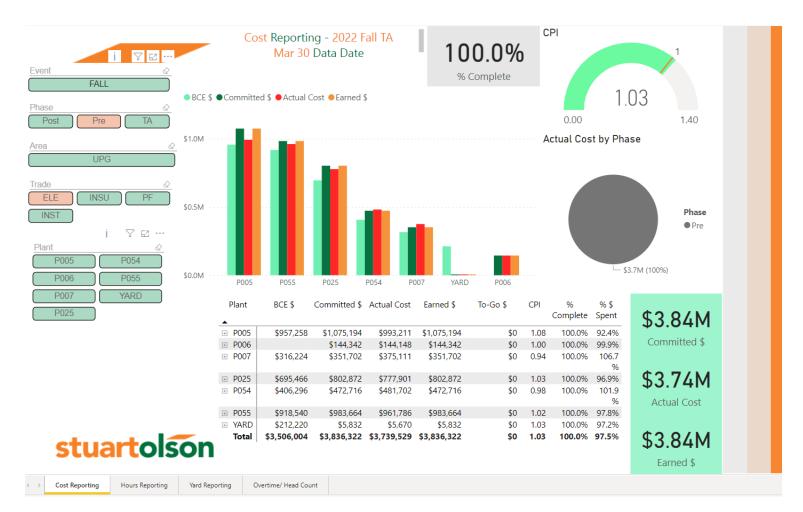
The execution strategy for Pre-Work Optimization developed by Renee, as discussed previously, is an outstanding example of an initiative that resulted in thousands of dollars in savings for the customer and substantial schedule time savings on the next turnaround.

Renee's effort to reach out to the planning group and question the foreseen duplication of tasks is yet another example of her drive to seek efficiencies and foster collaboration. This effort led to significant savings for the Client as well.

Renee's continued focus on the manner in which crews undertake their work, and her dedication to seeking safe and effective execution strategies, consistently leads to positive impacts on both the schedule and cost of the project.

The Example shared below demonstrates;

 \$96,793.00 in cost savings passed to our Client due to managing resources and how they are reallocated.





An example of Renee's feedback to the Construction Manager and Client, further improving cost efficiency with the Client is the reduction of E&I wasted effort. She provided insightful feedback that resulted in a streamlined process for Steam & Drain and Perimeter Blinding planning, minimizing unnecessary costs and ensuring that Operations Resources were utilized effectively. This not only enhanced productivity but also strengthened the relationship between the Client and Stuart Olson, demonstrating Renee's commitment to delivering exceptional service:

RE: E&I Effort - S&D/RTI/Perimeters/Neutralization



Hi Aaron,

Looking at last year's event, it appears there were some occasions of wasted effort due to unnecessary EHT isolations and rollbacks, along with Insulation; however, it was minimal and mostly unavoidable.

Regarding perimeter blinds, OPS typically changes 2-4 blinds on average before the actual shutdown process begins. The team mentioned to me this has come a long way in the last four years, much better than before. Once the process begins, the number of changes to the perimeter blinds can increase due to passing valves and other issues. This leads to requests for TCNs and extra hours to support the change in scope, as you are aware.

With regard to S&D locations, they are continuously changing, and sometimes the isolation is done, but no rollback is required due to the trace not covering the drain point and needing to be rolled back. However, the team notes that they usually strip any spools that need to be removed and leave most of the 1" and ¾" drains alone because they are insulated and traced in a way that allows hookups to be done without removal. Also, on average, there are typically always one or two locations added should something cause trouble, like a seized valve or broken connection.

Overall, there is still some wasted effort seen due to changing perimeter blinds and S&D locations, but it does not appear to be because of Ops preferences or them arbitrarily changing their mind on the isolation strategy, but rather adapting during the shutdown phase due to equipment issues.

I hope this is close to the answer you were looking for. Let me know if you require anything else. I put some numbers below for your reference to quantify.

Added scope for PB last Fall: due to issues

Estimated 14 x 4hrs each = 56hrs

55PH-3189	55GOHT Perimeter Blind
55PH-3051	55GOHT Perimeter Blind
55PH-3134	55GOHT Perimeter Blind
55PH-3156	55GOHT Perimeter Blind
55PH-3172	55GOHT Perimeter Blind
55PH-3175	55GOHT Perimeter Blind
55PH-3183	55GOHT Perimeter Blind
55PH-3203	55GOHT Perimeter Blind

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2D. Quality of Work





Quality

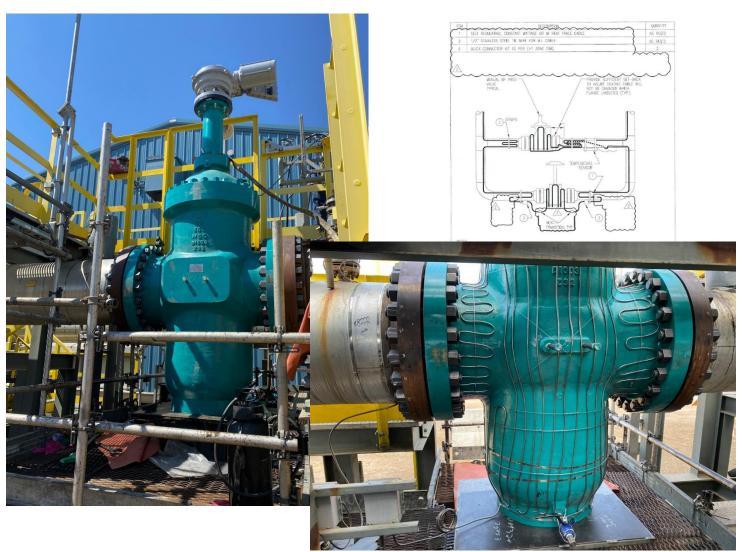
Renee's experience and knowledge in the trade are not limited to just general plant work but also extend to the critical areas of isolations and lockouts. She profoundly understands hazardous isolation requirements of various sources and voltages, methods of Electrical heat trace rollbacks, reinstallations, and repairs, ensuring that all work related to these areas complies with site standards and specifications.

As a supervisor, Renee takes her role seriously and constantly ensures that her team maintains high-quality standards while working. She communicates effectively with her crew regarding the necessary detail specifications and trade standards, and her constant presence in the field is greatly valued.

Renee's approach to leadership is highly hands-on, and she is always willing to work closely with her team to ensure that the job is done right. In addition, her constant supervision and mentorship of less experienced workers enable them to learn the best trade practices and avoid mistakes that could result in rework.

Renee's exceptional leadership skills and dedication to quality are evident in the fact that she consistently delivers projects with zero rework. Additionally, her ability to navigate challenging situations highlights her leadership skills and commitment to ensuring all work is executed safely and efficiently.

Examples of the quality of Renee's work:



2D. Quality of Work Examples CS2A -SOIP; Laird / Renee Melnyk

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EHT Package - Post Isolation

- After EHT isolation is complete, the EHT crew shall ensure the following sections are completed accurately before handing package over to Supervision
- Location of EHT should also be documented on the map in the EHT package as well as any other relevant details that may be helpful to avoid unnecessary time on locating EHT in the field for rollback or re-install

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2E. Collaboration and Teamwork



2E. Collaboration and Teamwork Examples CS2A -SOIP; Laird / Renee Melnyk

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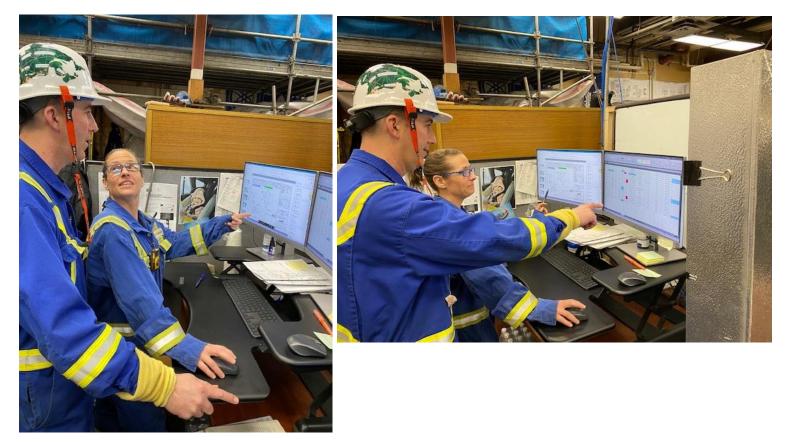
Collaboration and Teamwork

Renee is an integral part of the TA team here at the base plant, having started as a craft tradesperson before moving up to her current role. Her infectious positive attitude continues to solidify the cohesive working relationships that are necessary between all trades during turnaround events.

Renee is proactive and approachable and always maintains a professional demeanour. She has earned the respect of members of all trade groups on the site through positive interactions and collaboration. She always looks out for others with field interventions and a focus on safety.

Whenever Renee sees something that doesn't look right, whether related to insulation or any other aspect of the work, she owns it and intervenes, regardless of whether it's outside her trade or company. She is not afraid to stop an unsafe act or situation and will ensure that she brings it up with the appropriate supervision overseeing the individual. This allows the supervisor to get the information out to others on the crew to prevent a recurrence of the issue.

Renee's coaching and teamwork skills make her an asset not only to the electrical team but to everyone on the site, as she looks out for all workers daily. The respect she commands from all those she interacts with is a testament to her commitment to collaboration and teamwork.



2E. Collaboration and Teamwork Examples

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An example of effective client feedback and communication is demonstrated by Renee's clear and concise updates delivered in a positive tone.

RE: EHT



Richard Felderhof <rfelderhof@suncor.com> To O Renee Melnyk; O Zhifeng Zhai Cc O Shani Lee; O Sheldon Woodcock; O James Andrychuk

i Follow up. Start by Thursday, December 15, 2022. Due by Thursday, December 15, 2022.

CAUTION: Email from external source.

Maybe we are not quite done yet, but there is definitely a light at the end of the tunnel! You guys are sitting in a really good spot here with EHT.

The nice thing is, there are no foreseeable roadblocks to a tidy clean up before the finish line. It looks like there shouldn't be any stragglers left over in lock boxes with broken traces to splice etc.

Hopefully we can all get out of here safely and shortly, for a well deserved break! Very good job folks!

	From: Renee Melnyk < <u>renee.melnyk@stuartolson.com</u> >
Thanks,	Sent: Wednesday, December 14, 2022 4:14 PM
Richard Felderhof	To: Shani Lee < <u>sclee@Suncor.com</u> >; Richard Felderhof < <u>rfelderhof@suncor.com</u> >
TA Electrical Coordinator	Cc: <u>zhifeng.zhai@bird.ca</u>
Desk:780-713-4956	Subject: EHT
Cell:587-645-3711	
Radio: TA-4	EXTERNAL EMAIL: Always be cautious. COURRIEL EXTERNE : Il faut toujours être prudent.
<u>rfelderhof@suncor.com</u>	 BSU punches for C-303 are complete. There are blinds for those locations so they will likely be finished under receiver safing BSU punch for 55PV-3281 was already installed in Nov??? Can write that off. K-300 punches are in progresssent packages back out to field this afternoon to see what can be continued. There are 11 packs left for NHT. We'll see at end of day how many more they got through. For 55PH-1145 (S/D) the boys tell me the end cap is still off. Can we look into that and see if that can/will be rectified? Finished the new install for 55PH-3176D. Had QC do a megger and take a look at it as we will have to energize that for PB's and reinstall the blind location under receiver safing then do a FINAL FINAL megger. Lol. The other packages associated with the E-311 piping upgrade are complete. 55PT-3281 is in progress. We need to replace the RDT tomorrow. Sounds like E-302 is de-blinded from the meeting so we can look at those and whatever packages are left for vessels/piping/valves as mechanical progresses through the night and tomorrow.
	ARE WE DONE YET?
	Thanks,
	Renee Melnyk, General Foreman
	780.819.7293 renee.melnyk@stuartolson.com
	Unit 45 925 Memorial Drive, Fort McMurray, AB T9K 0K4



2E. Collaboration and Teamwork Examples

CS2A -SOIP; Laird / Renee Melnyk



An example of Renee taking initiative when she developed a comprehensive EHT tracker in collaboration with the E&I Turnaround lead and Operations to maintain the TA schedule:

FW: EHT	isolations	54/55



← Reply	🏀 Reply All	\rightarrow Forward	•••
		Wed 9/7/2022 1	:16 PM

From: Shani Lee

Sent: Tuesday, September 06, 2022 11:58 AM

To: David Rowland <<u>DRowland@suncor.com</u>>; Ryan Bonenfant <<u>rbonenfant@Suncor.com</u>>; Chad Sheppard <<u>csheppard@Suncor.com</u>> Cc: Renee Melnyk <<u>renee.melnyk@stuartolson.com</u>>; Sheldon Woodcock (<u>Sheldon.Woodcock@stuartolson.com</u>) <<u>Sheldon.Woodcock@stuartolson.com</u>> Subject: EHT isolations 54/55

Afternoon Gents,

Here is a copy of our EHT tracker. In Dave's absence, please have a look. I need to start isolating trace ASAP. There are over 600 points in these plants and less than a month to get this all done. Renee has already gone through with Dave on how we wants to do it. Can you make sure your permit issuers are on board so that we can keep the TA schedule. Thank you

SHANI LEE

Lead TA E/I Coordinator PH:780-762-4064 Cell:780-714-8128 Sclee@suncor.com

đ	PLANT	B B B B B	Equipment	WORK ORDER#	Not#ication	PH#		Lock Box #	PHYSICAL LOCATION OF ISOLATION OF	DATE ISOLATED €	PRE ISOLATION	(tr)
l		/ 📮		≚ Ţ		MUIST .			/ <u>* 9</u> ¥ -		RES	/ ²
	55	55C-303	Drum, Reactor	68007500	905696732	55PH-1674	55GOHT Vessel 1	10	BREAKER	28-Sep-22	26.7	6-(
	55	55FV-3163	55C-303	60101486	905700330	55PH-1675	55GOHT Piping Valves 2	9	BREAKER	19-Sep-22	27.3	14-
ľ	55	55PB22Q3G	MULTI	300007268	9000018217	55PH-1701	55GOHT Perimeter Blind	18	BREAKER	26-Oct-22	d	26-
	55	55C-308	Vertical Vessel	60111400	905709127	55PH-3028	55GOHT Vessel 2	12	BREAKER	30-Sep-22	8.1	7-(
L	55	55PB22Q3G	MULTI	300007267	9000018269	55PH-3051	55GOHT Perimeter Blind	35	BREAKER	19-Oct-22	26.4	20-
	55	55PB22Q3G	MULTI	300007267	9000018269	55PH-3057	55GOHT Perimeter Blind	35	BREAKER	13-Sep-22	147.1	6-(
	55	55PB22Q3G	MULTI	300007267	9000018269	55PH-3067	55GOHT Perimeter Blind	35	BREAKER	13-Sep-22	32.3	6-(
	55	55PB22Q3G	MULTI	300007267	9000018269	55PH-3091	55GOHT Perimeter Blind	35	BREAKER	13-Sep-22	21	6-(
	55	55PB22Q3G	MULTI	300007267	9000018269	55PH-3093	55GOHT Perimeter Blind	35	BREAKER	13-Sep-22	24	6-(
L	55	55PB22Q3G	MULTI	300007267	9000018269	55PH-3094	55GOHT Perimeter Blind	35	BREAKER	13-Sep-22	89.1	6-(
	55	55PB22Q3G	MULTI	300007267	9000018269	55PH-3095	55GOHT Perimeter Blind	35	PJ CABINET	13-Sep-22	16.1	6-(
	55	55C-309	55C-309	60108887	905697104	55PH-3112	55GOHT Vessel 2	12	BREAKER	30-Sep-22	98.8	7-(
	55	55PB22Q3G	MULTI	300007267	9000018269	55PH-3118	55GOHT Perimeter Blind	35	BREAKER	13-Sep-22	363.3	6-(
1	55	55PB22Q3G	MULTI	300007267	9000018269	55PH-3133	55GOHT Perimeter Blind	35	BREAKER	13-Sep-22	11.4	6-(

SUNCOR	Hazardous Energy Isolation (HEI) Form							
Equipment No.:	55GOHT Perimeter Blinds	Plant Number:	Plant 55GOHT					
Equipment Name:	55GOHT Perimeter Blinds	Document Number:	55GOHT PB-1					

Isolation Authorization:	Personnel may proceed with	veloped to allow personnel to safet in the isolation activities.	y work on the above equipment.
Mechanical Authorization	81		Liv Not Required
Author:			= 22
	Print Name	Signature	Date
Approver:	8.()		
2.12	Print Name	Signature	Date
Reviewer:	Print Name	Signature	Date
Electrical Authorizations:	F TILK PAILID	oignature	Date
0	Melnyk	Amer milnerk	
Annor: Device	Print Name	Signature	<u>Septanaa</u>
Approver: CLIFF :	Tames	Contrary -	5-177/22
	Print Name	Signature	Date
Reviewer:		N	
	Print Name	Signature	Date
Does HEI contain Single Iso	ation approved per Appendix 5, sec	tion 4.27 DIES I	BINO
Does HEI contain Single Isc	lation per Appendix 5, section 4.3?	DYES I	INO JUA
Does HEI contain Specialty Is	plation Devices per Appendix 5 secte	ns50,6? □YES 1	BNO
Installation of Specialty or Si	ngle Isolation Devices Approved?		ONO Approver
Note: Refer to Appendix	5 sections 4.2, 4.3, 5 and 6 to dete	mine risk essessment and appro	val requirements
solation Coordinator: M	echanical and electrical equipment ecified in this HEI Forpt. Craft pers	have been isolated and Zero Ene	rgy has been confirmed as
Name (Print)	Sigpeture	Date	Seal No.
Mauland	11/	7022/09/28	267973
11100-10110	process	6000 0 1700	00/11/

GO BRT Lock Box Number: #35

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2E. Collaboration and Teamwork Examples CS2A -SOIP; Laird / Renee Melnyk

KM

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КМ

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км



An example of the camaraderie that developed between Renee and the client was their direct line of communication and collaboration with the Client Execution Lead:

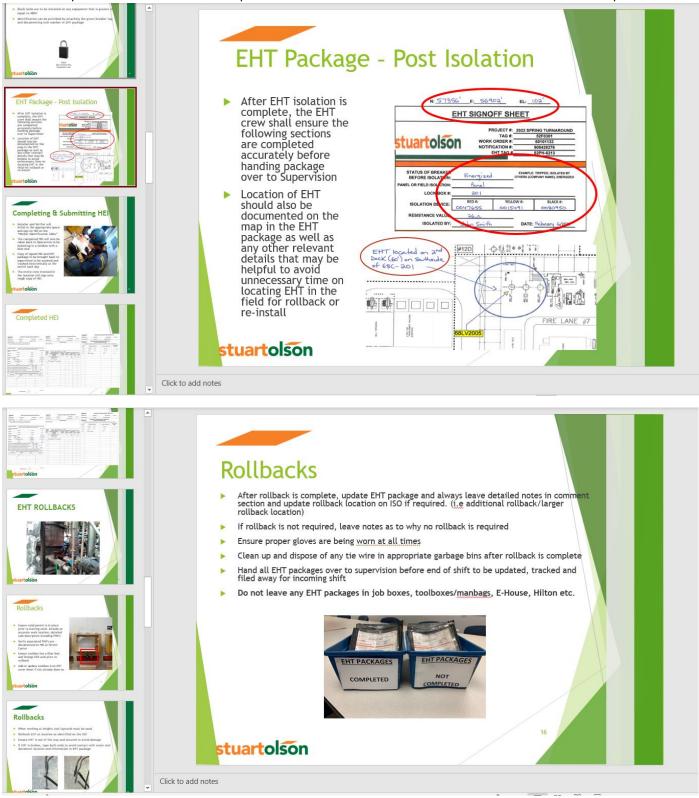
Kelly Mayor 12/7/2022 8:46 A Morning Renee	М							
						12/7/2022 8:46 AM Well hello there!!!		
Kelly Mayor 12/7/2022 8:47 A What time do you think we		he EHT on all the	Steam at PB's in 55 NI	нт				
	ear to brea	k boxes right nov gized by end of s	-	irst coffee. And if the guys	get going first thing I	l project to have		
				ized before I'm off for the v	veekend. We are in g	good shape in NHT		
Kelly Mayor 12/7/2022 8:59 A Ok I was told the Orange Io		so you should be	e good to go					
	rently waiti	ng for a couple le he PB as that is fi		om the E&I shop to open u	p the flood gates. I w	vill notify you		
Kelly Mayor 12/7/2022 9:01 A OK I was told that was beir		re of 1st thing						
		12/7/2022 Mike Gri		e parties with locks on and	they are on their wa	y to remove them.		
Kelly Mayor 12/7/2022 9:25 A Locks are off	М							
						12/7/2022 9:53 A I just got back	M from there. Boys are p	oulling permits now.
	КМ	Kelly Mayor 1 Sweet	12/7/2022 10:33 AM	•				
			location we need a	i location on battery limits access to that box as well. know if we can't access it.	We do not have it y	et as it is still cascade	d to the reactor. Oper	ations is working
	КМ	Kelly Mayor T Thx for the h	12/7/2022 10:38 AM eads up					
								12/7/2022 12:02 PM PB energized
						12/7/2022 12:28 PM Ha, note to self. Wea	r my glasses when tex	ting in the field. 🤣
	KM	Kelly Mayor haha	12/7/2022 12:32 PM					
				т	'hursday, December 8, 2	2022		
				lly, I will send someone ou last 24hrs. I'm gone this a ni if he is back				
			and of course offa					(1

2E. Collaboration and Teamwork Examples



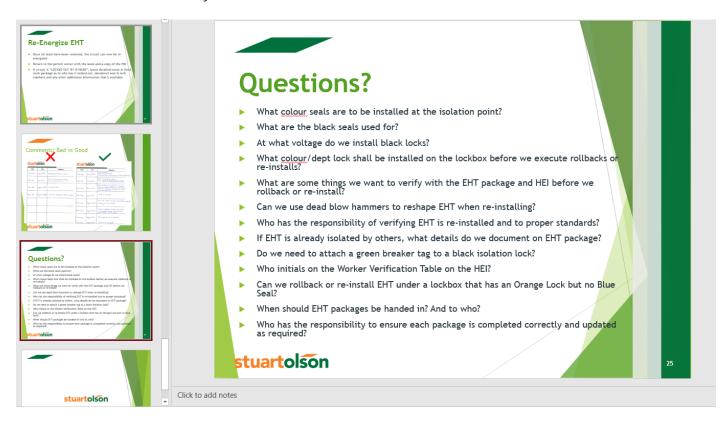
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In the early months of 2022, Renee played an instrumental role in developing a new EHT playbook. Below are some excerpts from the EHT mentorship PowerPoints that Renee assisted the Stuart Olson leadership team with:



2E. Collaboration and Teamwork Examples CS2A -SOIP; Laird / Renee Melnyk

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Example of Renee engaged in Mentorship: <u>https://vimeo.com/819890267/0b71ab130d?share=copy</u>

Renee Mentorship and Coaching - EHT Playbook and Signoff



Sign Off Sheet – EHT Mentorship INDUSTRIAL GROUP Effective March 28, 2022 Revision Date: Rev 1

stuartolson

Name	Badge Number	Date	Signature
Ryan Scheffler	618234	Much 2923	\sim
Dean Dogon	639282	March 28/2022	-CA
Dapiel Atem	560936	May 28, 2022	to.
Theng chien	793984	monch 28/22	That
Erin Fahey	714232	March 28,2022	Entra
MARTINE SINNICKS	649696	March 28, 202	
Kayla Scott	731174	March 28 200	Hale Sott
Michaela Loutitt	7023-1	Mar 28, 2022	
in Mallott,	537739	28 May/22	2-11100x
Stere Smith	447315	Hay 18/29	This
Jeff Mayo	668238	Mrs 28/22	an
Baozwong sun	375554	Nor 28/22	TOB
2herg m	44760	Mur. 28.22	Hone
Frank Lpin	434374	Mar 28, 2012	
Joe Jonny	527705	march 28 22	22
Dylan Hackey	714234	Muchy 28 122	472
Albrer Antonio	622224	3/08/22	-
Renee Melnyh	601424	12 11	Menu miles
GURPREET GILL	555078	APRIL 11/22	horan
licror Emeliquentes	323685	ABR 11/02	1800
Dylan toing	722441	April 11/22	Pheter
ames Linklater	357428	Apr 11/22	adviet
he Iden Fleminy	322231	APR 11/22	Alue in 20
trian young		Apr. 11/22	Bunge
pris Law	321020	April 11/22	1/4 40
nella Uzera	5011 04	April 11/2022	IIIIbo
640 LAFORME	572436	Aprill/2022	alu dasae

SOIP Craftsperson of the Year Award Nomination Laird / Renee Melnyk - Suncor Base Plant

2F. Health and Safety



2F. Health and Safety Examples CS2A -SOIP; Laird / Renee Melnyk

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Health and Safety

Renee effectively manages toolbox talks and is always quick to provide field coaching or interventions as needed to keep others safe. She intervenes swiftly to stop any perceived unsafe act or to question any activity that may be unsafe, regardless of the trade involved. A good example of this was when she stopped turnaround pipefitters who were about to leave the unit with their propane bottles connected. She asked them to return and safely secure their work area before leaving. The workers agreed, and Renee approached their supervision to advise that she had stopped the workers and asked for the other trade to pass the message along to the broader group as a good reminder. Renee was recognized for her good-catch and positive field intervention in looking out for the workers through intervention.

Renee always sets up her work with a core value of safety. She ensures that her teams have all they need concerning knowledge of scope, understanding of permitting and area safety expectations, proper tools, and trade experience to execute the work safely. As a result, Renee and her crews have not exerienced any incidents, demonstrating her diligence and leadership competency in setting her crews up for success with attention to detail.

Renee is a competent and dedicated safety leader who prioritizes the safety and well-



being of her team above all else. Moreover, she consistently demonstrates her commitment to the Stuart Olson Culture, *a culture of caring* in which every individual feels responsible for looking out for the safety and well-being of their colleagues.

At the start of each day, Renee conducts a toolbox meeting with her team, during which she provides them with the necessary working packages and any relevant notes from the night shift. Additionally, she highlights the risks associated with the day's tasks and ensures that all the required controls are established and organized. This is a key portion of how she has been successful eliminating potential incidents under her leadership. Setting work up and preparing for safe work.

For example, when the day involves installing heat trace in a sump, Renee ensured that all workers assigned to the task are qualified, knowledgeable, and skilled enough to complete it safely. She also ensured that the confined space entry/exit protocol is followed correctly, provides specialized personal protective equipment (such as Rubber boots and Tyvek suits), and creates an adequate emergency plan to share with all concerned operatives.

Similarly, when performing work at heights, Renee ensures that her crew is trained in fall protection and develops a fall protection plan in collaboration with the team. Furthermore, she provides all necessary equipment and inspects it thoroughly before using it.

At the end of each day, Renee holds a Close-Out Meeting with her team to review the completed tasks, identify accomplishments and areas for improvement, plan the work for the following day, and determine what preparations are required to complete the assignment safely the next morning.

Example of Renee Leading a Toolbox Talk Meeting: <u>https://vimeo.com/819879403/224317b639?share=copy</u>

2F. Health and Safety Examples

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bird

CS2A -SOIP; Laird / Renee Melnyk

Renee firmly believes that creating a psychologically safe and motivated work environment is critical to the success of the team and the prevention of incidents. She consistently keeps staff engaged by acknowledging their hard work and dedication, offering them opportunities to suggest ideas and share their knowledge and experiences, all while creating a sense of ownership within the team. By doing so, Renee fosters a culture where everyone feels valued and comfortable speaking up, promoting an environment of trust and collaboration that leads to a more productive and safer workplace. She demonstrates visible and engaged leadership and creating a culture where safety is expected benchmark of exectation and met with compliance, can-do attitudes for problem solving and hazard management.

<u>Renee's words:</u> "One good quality I think I have as a leader is never letting ego get in the way of doing my job and recognizing what others bring to the table no matter their position. Nobody's opinion means more than another, and I'm always promoting open communication and welcoming insight or new and improved ways to execute a job. Just because I'm in a supervisory role does not mean I know everything. I keep an open mind and recognize there is always something new to learn."

Moreover, Renee holds the belief that assembling the appropriate team members can have a substantial impact on safe and efficient production. For this reason, she emphasizes ensuring that the team members are cohesive and clearly understand one another to enhance team spirit, reduce frustration, and ultimately prevent conflicts and incidents.

Renee serves as a supervisor who consistently exceeds the expectations of her role in the company. She actively participates in the behavioural-based observation program, takes prompt action to control unsafe situations, and guides her colleagues in executing tasks safely when an unsafe act is identified. Renee also regularly inspects her work area to maintain a safe environment and proactively addresses any shortcomings to prevent unwanted events.

Observations and Inspections:

22.a	- Behaviour based obse	stuartolson			
	ld: 13234809 Organization: BCC Site: SUNCOR SITES - RM	Prepar	Location: Plant 55 Prepared By: Renee Melnyk Date: Nov 04 2022		
1 (DBSERVATION PROGRAM				
1.1	Observation Program				
	 Behaviour Observation Near Miss 	O Hazard Identification	Improvement Suggestion		
1.2	Behaviour Type				
	Safe Behaviour	O At Risk Behaviour			
1.3	Company Type:				
	Bird Direct Forces	Subcontractor			
1.4	Name: Renee Melnyk				
1.5	Role/Position				
	Foreman	General Foreman (GF)	⊖ HSE		
	O Project Coordinator	O Project Manager	 Superintendent 		
	⊙ QA/QC	O Worker			
1.6	Location on Site: Plant 55				
1.7	Description of Observation/Hazard	Identification			
	Walkways were clear and sand wa	as being utilized.			
1.8	Intervention:				
	Not Applicable	Completed	Required		
1.9	Check all that apply:				
	Access/Egress/Walkways	Attention to Task	Barricades		
	Confined Space	Defective Equipment	Energy Isolation		
	Environmental	Ergonomics	Equipment & Tools		
	Excavation	Falling Objects	Fire Hazard		
	Ground Surface/Condition	Housekeeping	Ladders/Platforms/Scaffold		
	Lighting	Line of Fire	Mobile Equipment/Vehicles		
	Pinch Points	PPE Use	Signage		
	Spill Containment	Working At Heights	OTHER (add note to clarify)		
		Page 1 of 1	*Alcumus		



22.a	- Behaviour based obse	bird stuartolson			
	ld: 13487703 Organization: BCC Site: SUNCOR SITES - RN	Prepar	Location: Plant 54 Prepared By: Renee Melnyk Date: Dec 02 2022		
0	DBSERVATION PROGRAM				
1.1	Observation Program Behaviour Observation Near Miss	 Hazard Identification 	O Improvement Suggestion		
1.2	Behaviour Type Safe Behaviour	 At Risk Behaviour 			
1.3	Company Type: Bird Direct Forces	Subcontractor			
1.4	Name: Renee Melnyk				
1.5	Role/Position C Foreman Project Coordinator QA/QC	 General Foreman (GF) Project Manager Worker 	O HSE O Superintendent		
1.6	Location on Site: Plant 54				
1.7	Description of Observation/Hazard I Proper paperwork/permit in place.	dentification Adhering to lockout tag out procedu	ires		
1.8	Intervention: Not Applicable	Completed	Required		
1.9	Check all that apply: Access/Egress/Walkways Confined Space Environmental Excavation	Attention to Task Defective Equipment Ergonomics Falling Objects	 Barricades Energy Isolation Equipment & Tools Fire Hazard 		
	Ground Surface/Condition Lighting Pinch Points Spill Containment	 Housekeeping Line of Fire PPE Use Working At Heights 	 Ladders/Platforms/Scaffold: Mobile Equipment/Vehicles Signage OTHER (add note to clarify) 		

Page 1 of 1

Alcumus



Housekeeping	Focused	Inspection	
INDUSTRIAL GROUP			

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OS-HSEFM-1.20m Effective September 21, 2017 Revision date: Jan 2, 2021			
Inspector(s) Name(s): Rence Melnyk	Trade:	Elec	
Date: Nou 6/22	Time:	0945	
Project: Turnaroun 2	Work Location:	Plant 55	

Beside each item, indicate <u>S</u> for "Safe", <u>R</u> for "At Risk" or N/A for not applicable. For all "<u>R</u>" items, corrective actions must be identified and assigned at the bottom of the page.

#	ITEM	Safe, At Risk, N/A	Comments	Trade Posit	
1	Work area tidy and free of debris	S			
2	Cords and hoses properly laid out to prevent tripping hazards	R	Following Scappold Mod, Air Hose Hanging To how	Me	ch
3	Walkways and stairs free of debris and in good condition	5			
4	Water available to the workers	5			
5	Containers for collecting and separating trash available and used	S			
6	Staging areas – material stockpiled in neat and secure fashion	5			
7	Equipment/ladders etc are properly stored	5			
8	Job boxes are neat and orderly	5			
9	Snow removal and ice melt/sanding has been done when and where applicable	5		1	1

item	Corrective Action	Priority (H/M/L)	Assigned to	Completion Date
2	Contacted habover to secure Hose	L	Mech.	Nou 6/27

Signature: Jum Mul

Priorities: HIGH must be addressed within 24 hours, MEDIUM within 72 hours, LOW within one business week.

Inspector Name: Repee Melly

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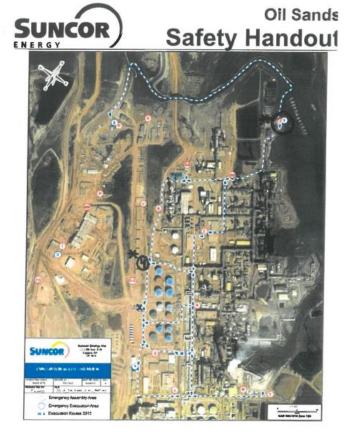
Plan + 55 Plant Emergency Mock Drill Guideline

The purpose of the mock drill is to ensure all workers and supervisors fully understand the process and procedure associated with responding to a plant emergency to aid our process in the future.

Please follow the steps below to complete your mock drill:

- Pick a worker(s) at random and ask them to report a plant alarm to their Supervisor. Select one of the scenarios below, and make sure the supervisor is aware there is a mock drill taking place upon the report.
 - Area Alarm
 - Plant Alarm
 - Rig Rat
- Have the Supervisor provide direction to nearest Emergency Assembly Area and explain who they will need to notify.
- Have the Worker confirm the Assembly Area aligns with the Assembly Area stated on their paperwork (Permit, FLHA), explain how to get to it, and state if it is safe to do so.
- Complete this with multiple crew members on different crews using alternative timelines, repeat periodically.
- Have the H&S Advisor and/ or another Supervisor monitor the completion of the mock drills and document any findings on the Mock Drill Findings.
- Coach as required and document the coaching that was required so we can fill in any gaps.
- Submit the completed Mock Drill documents, and your audit findings to the H&S Manager so all findings can be compiled and shared.
 - Please include any additional information/ learnings that may be beneficial for future use and development of mock drills.

Stuart Olson Suncor Emergency Response Plan



Page 3 of 20

Mock Drill Findings	Actions
·UR Alarm Went OFF. ·Upon Proceeding To C/#4 They Noticed Wind Direction	
· Foreman + Crew Proceeded TO BB TO DO Man Count And Notify GF of Change of Assembly Area	
After Everyone Was Accounted For They Proceeded To #1 Evac Abint And Gave A	
Final Count To Supervision Back To Plant After All Clear From Company Permit's Revalidated.	
* Not All Workers Were Aware of Evac Point # 1. Discussed Location And Given Printed Maps To Verify Location	s
Attendees	
Name:	Signature:
prinking Cathring	mus ag.
Andrew lipport	32

Rev.1

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Suncor Electrical Isolations and Lockouts --Competency Verification INDUSTRIAL GROUP Effective: October 2020 Revision date:

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Date: April 18/22	Worker Name: Benee Molouk
Supervisor. Thifeng Zhai	Project Turnaround

Part-A -- Inspection/Pre-Use Checks

The individual holds a Journeyman Electrician certificate.
 The Worker has valid isolations and Lockout training.

- The Worker understands procedures for safing out work area and reporting incidents.
 PPE requirements for safe use

 Arc Flash gear is correct for voltage and inspected (if needed).
- Tools are inspected, calibrated, and in good working order.

Part-B - Isolation Demonstration

	Competent	Needs Coaching	Demonstration Worker can demonstrate two separate roles - Installer and Verifier. 1 (Installer): Demonstrates how to properly lockout an electrical piece of equipment and verifies zero energy. Places Red lock on the device and fills out HEI paperwork. 2 (Verifier): Demonstrates how to verify zero energy to device, verify locking mechanism works from accidental re-energization. Verifies all lock numbers or seal numbers, isolation points, and marks initials on HEI.
1.	M	•	The Worker is aware of all required documentation - REI, correctly filled out, signed, and dated by an Author and Approver.
2.			Demonstrates an understanding of reading prints and verifying the correct breaker or disconnect
3.		•	The Worker demonstrates proper pre-start checks and inspection. Inspection for breaker dogs / faulty breakers, incorrect Lamacoids, and inaccurate cable tags.
4.	12		Demonstrates proper donning of arc flash gear to verify for zero energy.
5.	☑.		The Worker can correctly operate an electrical meter/voltage tester.
6.			The Worker demonstrates using the correct locking mechanism - property selected breaker dog, coffin box, scissors, cable lock, fuses locked in a lockable bag.
7.		•	The Worker knows the difference between Installer and Verifier roles and the need to perform their functions separately.
8.	2		The Worker demonstrates correct use of Orange E&i department locks, Installer (Red) and Verifier (Yellow) locks, and Black E&i locks for ≥ 480V or Nuclear.
9.	Ø	0	The Worker demonstrates knowledge of Ground Chains and their need for equipment when required. Worker is aware of Ground seals for HEI, their function, and their purpose. (This competency assessment does not cover ground Chain/Seal Installation.)
10.	۲,		The Worker property fills in HEI paperwork for submission to Operations.
11.	0		The Worker demonstrates proper reversal of HEI and closeout.
12.	Ø		The Worker demonstrates proper Receiver Safing practices and is aware of the requirements. Right department lock used the Maximum number of isolation points and best practices for Isolations extending over multiple shifts. Personal locks are removed at the end of the shift.
13,			The Worker demonstrates proper Housekeeping and keeps the work area's clean.

Part-G--- Summary/Comments

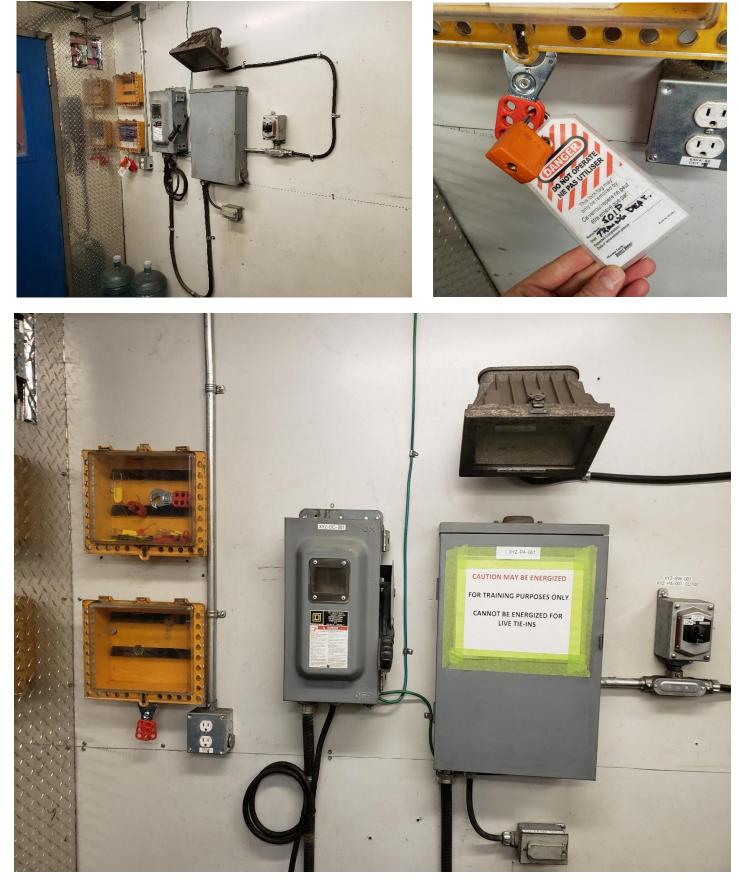
- The Worker named above is familiar with the task of isolating and locking out electrical equipment.
- The Worker named above requires additional mentoring in isolating and locking out electrical equipment.
- The Worker named above has authority to deem others competent in this subject* Requires Superintendent Sign

Comments:		
Worker Signature:	Jenu milnyk	Date April 18/22 Date April 19/22
Supervisor Signature:	MAN.	
Superintendent Signature*:	Sheldon W	Date April 19/22

2F. Health and Safety Examples CS2A -SOIP; Laird / Renee Melnyk

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Pictures of Isolations and Lockouts competency station utilized for assessments and Lockouts training:



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2G. Leadership



2G. Leadership Examples CS2A -SOIP; Laird / Renee Melnyk



Leadership

Renee is a skilled leader who believes that the key to success is creating a safe and supportive environment that fosters teamwork and encourages open communication. She understands that psychological safety and motivation

are essential for team performance and incident prevention, and she constantly keeps her workers engaged by praising their good work, offering them opportunities to share their knowledge and experiences, and promoting a sense of ownership.

In addition to her leadership skills, Renee is known for her professional work ethic and positive outlook. She sets an example for her team by showing up every day with a can-do attitude and a willingness to tackle any challenge that comes her way. Her commitment to the safety and well-being of those around her is evident in everything she does, and her colleagues appreciate her positive impact on the work environment.

Renee's approach to leadership is grounded in a deep understanding of the importance of collaboration, communication, and continuous improvement. She recognizes that no person knows everything and is always open to learning from others. As a result, she is highly respected by her team and has become a role model for others in the organization.

At the embedded links below are videos of Renee a safety meeting while engaging her crew members on the work fronts and field inspections using the latest technology and safety messages. These videos are just some examples of Renee's exceptional leadership skills.



Example of Renee Leading a Safety Meeting: https://vimeo.com/819885555/c4ab9a5b66?share=copy

Example of Renee Leading a Site Inspection: <u>https://vimeo.com/819888984/c09bd146d9?share=copy</u>



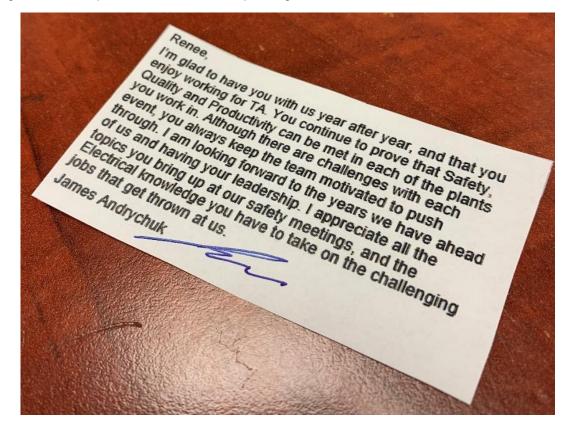
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FALL TA FINISH STRONG

E&I Group Effort -EHT



A message from the Superintendent; Leadership Recognition:



SOIP Craftsperson of the Year Award Nomination Laird / Renee Melnyk - Suncor Base Plant

2H. Ingenuity and Innovation





Ingenuity and Innovation

Renee understands that every project is unique and requires a tailored approach to ensure the team works efficiently and safely. With her innovative mindset and determination to find the best solutions, she has developed a set of strategies that can be customized to meet the needs of any project, which center on communication, planning, and risk assessment. By utilizing these strategies, Renee has been able to ensure that her team is always prepared for any job, no matter how complex it may be.

With her focus on ingenuity and innovation, she has developed a set of pre-work optimization strategies that are unique and effective. Her methods have been proven to streamline the pre-work process and enhance communication, resulting in better collaboration among team members.

Renee has demonstrated her ingenuity and innovation through various methods, including the utilization of the latest technology: the Intrinsically Safe (I.S.) Phone for conducting field inspections. She has been a trailblazer in transforming the industry's inspection process by implementing real-time action items and uploading pictures instead of relying solely on handwritten notes. In the previous section on Collaboration and Teamwork, you can find an example of a TEAMS chat where Renee used the device to provide the client with updates in real-time while in the field.









8.c - Site Safety Inspection (Informal)

bird stuartolson

Id: 14744345 Organization: BCC Site: SUNCOR SITES - RMWB Inspection Date: Apr 05 2022 Location: Suncor Sites - Yard 8 Prepared By: Renee Mlynek Date: Apr 05 2022 Inspection Renee Melnyk Teams/équipe d'inspection:



Note and deficiencies observed during the inspection and assign corrective action:

1.1 Item requiring corrective action

✓ Pass

I spoke to the Yard foreman about the items sticking out of the storage box, which posed a hazard to anyone walking by. He took quick action to remedy the situation.



1.2 Item requiring corrective action

✓ Pass

A cable had been pulled out of the drum, creating a potential hazard of tripping and possible damage to the cable if exposed to a physical impact. The cable was rewound onto the drum tightly.

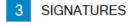


2 Positive observations on site during inspection

2.1 Note any positive observations on site below

The FLHA card provided a detailed description of the hazards related to the task and the control measures necessary to reduce the risk to an acceptable level. The Hierarchy of Control was implemented properly to ensure the efficacy of the chosen control measures.

2.2 Note any positive observations on site below Housekeeping was maintained up to standard in the yard



3.1 Site Superintendent Sheidon Woodcock



2H. Ingenuity and Innovation



CS2A -SOIP; Laird / Renee Melnyk

Renee's adaptability, ingenuity, and innovation were once again showcased during the Fall Turnaround event when she implemented blanket safe work permits for EHT. After leading a risk review with the client, it was made possible for the first time at Suncor for the crews to begin working after checking in with operations, instead of having to obtain specific permits for each job. This new approach resulted in a significant increase in productivity, enabling the client to prioritize other items while work was still being conducted safely.

FW: Plant 25 EHT Blanket Permit

Sheldon Woodcock						** <u>*</u> _1	+ 17				
To OHSE Suncor; Mazen Bou Diab	8/2	7/2022		SUNCOR	В	LANKET COL	D SAFE WO	RK PERMI	г	BC 1	47858
Cc James Andrychuk		.,	PART A				WORK DETA	AILS			
				LOCATION			DINATION		VALIE	ATION	
Plant 25 EHT Blanket Permit.pdf Plant 25 EHT Risk f	Review.pdf 🗸		Company	Stuarto		Emergency Assembly Area	B	Emerger	cy Contact Info	1032	1-2
.pdf File .pdf File			Craft	Flec	15	Emergency Meeting Point	OWD	10088200	Time Issued		15-00
		Г	Co-ordinator	mike Go	iffiths !	Requested Start	1600	Date /	Time Expired	mile is	2000
		h	Co-ord. Contact	15-17	error and have t	Work Order #	601146	Re	validation	Star Barrison	Terra - of these street
From: Renee Melnyk < <u>renee.melnyk@stuartolson.com</u> >			Location	Plants	25	Anne, Geographical De-	aceptic.		xtension	Accord by	Apres- 24 April 1994
Sent: Saturday, August 27, 2022 5:10 PM		Г	Equipment #	EHT	·		WORK SCOPE		ION	SHA	991
To: Zhifeng Zhai < <u>Zhifeng.Zhai@stuartolson.com</u> >; Chris Roberts			and the second se	10.00	in de		and so the second s	and the deside of the deside of the local division of the local di	that the local sectors where the sectors where t		_
<chris.roberts@stuartolson.com>; Alex Willden <alex.willden@stu< td=""><th>uartolson.com>: Don Cable</th><td></td><td></td><td></td><td></td><td>Reissla</td><td>all de P</td><td>ednic et</td><td>2</td><td></td><td></td></alex.willden@stu<></chris.roberts@stuartolson.com>	uartolson.com>: Don Cable					Reissla	all de P	ednic et	2		
<don.cable@stuartolson.com>; Clifford James <clifford.james@st< p=""></clifford.james@st<></don.cable@stuartolson.com>			(MODI+	onalli	enne	Scope)					· · · ·
Cc: rfelderhof@suncor.com; Mike Griffiths <mgriffiths@suncor.com< td=""><th></th><td></td><td>-</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>_</td></mgriffiths@suncor.com<>			-								_
<sheldon.woodcock@stuartolson.com>; Michael Bresson <mibres< p=""></mibres<></sheldon.woodcock@stuartolson.com>			PART C			SPECIAL TY SA	FETY EQUIPME	ENT REQUIR	EMENTS		-
George <mgeorge@suncor.com></mgeorge@suncor.com>		.	0	0	0	D		0	0	0	
• <u> </u>			Flame Resistant Work Wear	Chemical Suit	Fire Watch	Fire Blankst	Supplied Breathing Air	Air Mover	Personal Floatation Device	Hearing Protection	Other
Subject: Plant 25 EHT Blanket Permit				0						0	
			Mono Goggles	Confined Space Monitor	Fire Extinguisher	Spark Containment	Bottle Watch	Standby Person	Working Alone	Safety Glove	05
			Face Shield	Fal Protection	Charged Fire	Covered Sewers	C Air Puritying	Signal Person	Communication	C Reflective	Ohie
			PART D	101110000000	Hose		Respirator TY PRECAUTIO		Device	Stripes	
Renee Melnyk, General Foreman			Barcon	almon	ANE C.						
780.819.7293 renee.melnyk@stuartolson.com				UMMU							
Unit 45 925 Memorial Drive, Fort McMurray, AB T9K 0K4				Isola		C M					
				TLSR'							
			PARTE	a special second	W.	and the part of th	ORIZATIONS A	and and had been dealers in the second s			
stuartolson			Confined Space (Entry Ground	Fire Prote	ction Critical or	Vehicle	D Industrial	[] Electrical	D	Other
			1. 2. 3	Disturban		tion Serious Lifts	Entry	Radiography	Encroachment	MSDS	
			PART F	0		CONTROL OF	HAZARDOUS	ENERGY - S	AFING STATU		
		Г	Mechanically Isolated	Blinded e Blanked			Purged or	Electrically	Test Bumond	Nuclear Source	Receiver Safing Requirements

SUNCOR				Oil Sands & Insitu		
F	Risk Assessme	BC 147858				
1. Background: Ensure all sections are	filled out by secretary or fa	cilitator,				
Date: August 27, 2022						
Location:	Plant 25					
Scope of Work for Risk Assessment:	Blanket Permit Review					
Risk Assessment Leader:						
	Attendees:					
Name	Dept	Signature				
Renee Melnyk	Stuart Olson (Elec)	Mener melmert				
Even Montos	SUNCER OPS	4000				
BEN MBAJA	SUNCAR ORS	Bolger.				
				-		
Scope of work	Isolate, Rollback and	Reinstall EHT as Required				

1. Table 1: List of hazards and controls

Ensure all sections are filled out by secretary or facilitator. Obtain a copy of the Suncor Risk Matrix as a reference.